How legendary leaders speak Peter D Andrei

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Mindset moves mountains.

A good mindset is a creative mindset.

A bad mindset is a destructive mindset

The highest form of empathy is seeing oneself in others, feeling another's common humanity.

Empathetic questions send a feeling of belonging "You are not alone, I see, I hear and feel this too"

Extent of lack of understanding is the gap between my experiences and your experiences There are two types of problems root causes and their symptoms. If the problem behind the problem is not addressed, new symptoms will emerge.

A wise long term thinking leader shifts the focus from the symptoms to the root cause.

(my add -this is very true of hero culture companies) How legendary leaders speak Shiv summary Connect people to the miraculous meaning of things they forget to be grateful for.

The most persuasive English word - "Together"

The most persuasive phrase - "we the people"

Why? Unity

An intelligent unity beats radical individualism and radical collectivism

Conviction is contagious , a fact both opportune and dangerous, a sharp double edged sword

Wise conviction is one of the greatest forces for good, foolish conviction for evil

Humans are amazingly adept at identifying when speakers are deflecting, obscuring or misleading.

Don't let a leaf blind you for the forest

The 3 things you must do

Capture attention Keep attention Direct attention

Your honest convictions usually emerge from a chaos of honest uncertainties

Ordering chaos is more valuable than reordering order

The persuasive vortex is about confusion leading to certainty leading to a decision.

Stories speak to the soul, numbers hit the mind, narratives touch the heart, and it is the heart that decides.

Bad - 'its tough' Also bad - 'its not tough' Good - ' its tough but we are in it together'

A leader's duty is to help people beat their burdens

A leader's toolbox:

hope, wisdom, love, vigilance, commitment, complete honesty and evidence based conviction

Too much disorder scares and overwhelms us

Only appeal to hope or fear or any future based sentiment, only for one thing, clarifying what constitutes duty now.

Human attention is one of the most powerful and creative forces known to us.

A theme is not a subject , a theme is the conceptual lens you aim at the subject

The humble list of 3 things to talk about is the oldest, time- tested devices in the speaker's arsenal.

It is selfish to speak in terms of only your interests and expect undivided attention.

Motivation plus belief produces action. No promise, no motivation, no plan, no belief

All plans are not created qual, a plan is not another plan.

Rhetoric is a vehicle, a plan is the passenger.

Good rhetoric and a bad plan is a recipe for disaster, and that where arrogance leads. There are three kinds of benefits

Gains Loss preventions Loss rectifications

Humans are risk averse, loss averse, protective and conservative by nature.

We need something to aim at worth striving toward, a good fight worth fighting, an ideal worth embodying, a promised land worth journeying toward.

Hope is an enabler of action evidence is the enabler of hope

A vision of tomorrow defines our duties today.

Verbs breathe life into language. They convert monotony to music.

Vivid verbs paint pictures, vivid verbs speak twice.

We value what we know as "good', believe what we know as " how the world is"

Chaos and order Tension and resolution Problem and solution Pain and pleasure Terror and strength

Rhetorical structures focus you.

A rhetorical structure should act as a guardrail, not a straightjacket.

A hard call to action is tangible, visible and concrete

A soft call to action is intangible, invisible and mental.

The psychological basis of unity is also the psychological basis of division.

We have four languages -Words,Voice,Body and Visuals. I add the language of action now

Framing your leadership is necessary, unavoidable and establishes the expectations that shape the future. Presenting yourself as the leader they want does not mean hiding your true character, deceiving or manipulating.

Connection is the first step to persuasion